

Board Meeting Minutes April 18, 2023 - 3:00 pm Community Center - 803 N. Tamiami Trail (In-Person and Zoom)

Board Members: Jennifer Compton – Chair, Rob Lane – Treasurer, Emily Walsh – Secretary, Cathy Layton - Chair Emeritus, Steve Botelho, Keith DuBose, Charles Hines, Jennifer Jorgensen, Michael Klauber

Excused: Kyle Battie, Carlos de Quesada, Leslie Turner

BPC: A.G. Lafley, Stephanie Crockatt, Bill Waddill, Tony Gamelin, Steve Germaine, Amber Lamerson, Diana Shaheen, Frances Bermudez, Mykenzie Johnson, Lori Denny

Agency: Susannah Ross, Gina Ford

Public: Jon Thaxton, Jeff Jackson, Bob Pirollo, Philip Baker, Marina Solo, Branan Jacobs, Julia Groom

Jennifer Compton began the Board Meeting at 3:00 pm.

# **Public Comments**

None

#### **Consent Agenda**

• Ms. Compton asked for a motion to approve the consent agenda. The motion was made by Ms. Layton and seconded by Ms. Walsh. **Motion passed.** 

#### **Board Governance - Nominations**

- Ms. Compton made the motion to add Mr. Tony Gamelin to the board, seconded by Mr. Lane.
   Motion passed.
- Ms. Compton made the motion to add Mr. Jeff Jackson to the board, seconded by Mr. Klauber. **Motion passed.**
- Ms. Compton acknowledged AG Lafley for his dedication and service to the organization as Founding CEO.
- Bill Waddill and Jon Thaxton were two of six people recently honored as Climate Champions.

## **Financial Reports**

- Mr. Lane provided an audit review. Ms. Compton made a motion to approve the audit, seconded by Mr. Lane. **Motion approved.**
- Mr. Gamelin reviewed the February 2023 financial statements.
  - Ms. Compton noted formalized budgets for implementation costs will be presented at the next board meeting.
  - Ms. Compton noted that fundraising activities will need to continue to attain the established goals.
  - Mr. Lafley advised the BPC received City Commission approval of TIF bond funds to be distributed in May for Phase 2. Ms. Compton reminded the team TIF funds are to be used only for capital projects; operations, maintenance and programming are funded through donations.
  - Grants for Phase 2 were reported and discussed.
  - Executive summary of actual implementation costs through 12/31/22 were reviewed and discussed. Mr. Lafley noted all funds spent to date on the sunset pier consist of consultant fees to gain approval for pier. Funds spent to date on other areas include design and construction costs.
  - o Mr. Lane recommended endowment and investment policies.
  - o Ms. Compton confirmed the Finance Committee would monitor endowment investments.
  - Ms. Compton made a motion to approve endowment and investment policies, seconded by Michael Klauber. Motion passed.

## **Management Report**

# Mr. Lafley – CEO Report

- City Commission approved: 2 government grants, City bond to finance Phase 2, deposit of TIF
  proceeds into trust fund, and comprehensive plan change, including Administrative Approval.
   Most of what is planned for Phase 2 implementation can be done through Administrative
  Approval.
- Mr. Lafley discussed the importance of BPC continuing to achieve financial sustainability.
- Mr. Lafley indicated the Board can continue to help and support BPC management by:
  - Fundraising
  - Selectively adding Board and team members
  - o Considering adding a Working Group for Government Relations.

#### Mr. Allison - Implementation

- Phase 1
  - Recommendations to complete the Shade Structure will be forthcoming from Swift/ Haskell.
- Phase 2
  - o Budgets for each of the four projects are being worked.
  - Phase 2 Consulting proposals are being negotiated.
  - o Design is expected to take approximately a year, and construction approximately 2 years.

Ms. Ford and Ms. Shaheen - Phase 1 Learnings and Phase 2 Improved Decision Making

- Ms. Ford shared design concepts that were presented exactly five years ago (during an April 18, 2018 community outreach session) and what has been achieved to date over the past five years.
- Ms. Ford and Ms. Shaheen shared a summary of the two-day session in February 2023 involving members of the Phase 1 Implementation team.
- Ms. Shaheen shared the <u>Important Improvement Themes for Phase 2 and Beyond</u> that were identified based on the group's pre-session survey input:
  - 1. Return to Guiding Principles and Master Plan
  - 2. Be Fiscally Responsible Every Step of the Way
  - 3. Improve Decision Making
  - 4. Communicate with Full Transparency and Full Disclosure
  - 5. Collaborate and Integrate Input from Key Stakeholders
  - 6. Play to Strengths and Seek Out Proven Experts to Fill Capability Gaps
  - 7. Clarify Focus/Priorities/Expectations
  - 8. Lock Design and Detailed Plans before Construction Begins
  - 9. Develop Realistic Schedules
- Ms. Ford discussed the Roles in the Decision Making Process for the Executive Committee, the BPC Management team, the Design and Construction teams, and other important stakeholders.
- Ms. Shaheen shared the "RIDE" Decision Making Matrix that will be used in Phase 2 (Recommend, Input, Decide, Execute).
- Ms. Ford shared a diagram on the Typical Design and Build Process which included key milestones when input and approvals would happen along the way.
- Ms. Ford provided a brief overview of each of the four projects included in Phase 2:
  - South Canal District

Resilient Shoreline

Cultural District

Sunset Pier

Mr. Lafley and Ms. Lamerson - Fundraising Update

- Mr. Lafley summarized fundraising progress and distributed the printed report.
- Ms. Lamerson expressed the importance of continuing to raise funds to support operations, maintenance and programing now, and in the future.
- Ms. Lamerson shared the digital photo album of available donor funding and recognition opportunities, thanked the board for their support, and encouraged continuing support to enable financial sustainability.
- Mr. Lafley and Ms. Lamerson shared positive experiences with small group receptions and tours hosted by donors.

#### **Old Business**

None

#### **New Business**

• Mr. Hines shared information about potential funding opportunities for trail system to connect to the park.

# Adjourn

The meeting ended at 5:11 pm.